41000: Business Statistics

Vadim Sokolov

Chicago Booth

Autumn 2021

Getting Started

https://vsokolov.org/courses/41000/

- General Expectations
 - 1. Read the notes/Practice
 - 2. Be on schedule
 - 3. Add R to your friend list!

Midterm: 35% T/F and three long questions. Cheat Sheet allowed.

Final Project: 35% 50% on Writing/Presentation skills 50% on Modeling.

Homework: 30% Bi-weekly Assignments. Groups of 3-4. Otherwise it's no fun! Grading is $\sqrt{+}$, $\sqrt{-}$.

Fixed Grading Curve: 3.33.

Course Overview

Weeks 1&2 Probability & Bayes OpenIntro Statistics, Chapters 2&3

Weeks 3&4 Data Analytics Chapters 4,5&6

Week 5 Modeling and Linear Regression Chapters 6&7

Week 6 Midterm

Week 7 Logistic Regression

Week 8 Predictive Analytics

Week 9 Artificial Intelligence (AI)

Week 10 Deep Learning (DL)

Course Book: OpenIntro Statistics

OpenIntro Statistics

Fourth Edition

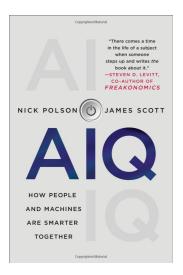


David M Diez Mine Çetinkaya-Rundel Christopher D Ba<u>rr</u>



AIQ: People & Robots Smarter Together

Additional Reading!!



Seven AI-IQ Stories

- Abraham Wald (October 31, 1902 December 13, 1950)
- Henrietta Leavitt (July 4, 1868 December 12, 1921)
- John Craven (August 16, 1940 –)
- Grace Hopper (December 9, 1906 January 1, 1992)
- Isaac Newton (January 4,1643 March 31, 1727)
- Florence Nightingale (May 12, 1820 August 13, 1910)
- Joe DiMaggio (November 25, 1914 March 8, 1999)

Business Statistics: 41000

Section 1: Introduction Probability and Bayes

Vadim Sokolov

Suggested Reading

OpenIntro Statistics, Chapters 2&3

This Section

How to deal with uncertainty?

- Random Variables and Probability Distributions
- Joint and Conditional (Happy/Rich), Independence (Sally Clark),
- Expectation and Variance (Bookies vs Betters, Tortoise and Hare)
- Binomial Distribution (Patriot Coin Toss), Normal distribution (Crash of 1987)
- Decision Making under uncertainty (Marriage Problem and Probability and Decision Trees)
- Bayes Rule (Practice Hard \neq Play in NBA)

Review of Basic Probability Concepts

Probability lets us talk efficiently about things that we are uncertain about.

- What will Amazon's sales be next quarter?
- What will the return be on my stocks next year?
- How often will users click on a particular Google ad?

All these involve estimating or predicting unknowns!!

Random Variables are numbers that we are not sure about. There's a list of potential outcomes. We assign probabilities to each outcome.

Example: Suppose that we are about to toss two coins. Let X denote the number of heads. We call X the random variable that stands for the potential outcome.

Probability

Probability is a language designed to help us communicate about uncertainty. We assign a number between 0 and 1 measuring how likely that event is to occur It's immensely useful, and there's only a few basic rules.

- 1. If an event A is certain to occur, it has probability 1, denoted P(A) = 1
- 2. Either an event A occurs or it does not.

$$P(A) = 1 - P(\text{not } A)$$

3. If two events are mutually exclusive (both cannot occur simultaneously) then

$$P(A \text{ or } B) = P(A) + P(B)$$

4. Joint probability, when events are independent

$$P(A \text{ and } B) = P(A)P(B)$$

We describe the behavior of random variables with a Probability Distribution

Example: Suppose we are about to toss two coins. Let *X* denote the number of heads.

$$X = \begin{cases} 0 \text{ with prob. } 1/4 \\ 1 \text{ with prob. } 1/2 \\ 2 \text{ with prob. } 1/4 \end{cases}$$

X is called a Discrete Random Variable

Question: What is P(X = 0)? How about $P(X \ge 1)$?

Pete Rose of the Cincinnati Reds set a National League record of hitting safely in 44 consecutive games ...

- Rose was a 300 hitter. Assume he comes to bat 4 times each game.
- Each at bat is assumed to be independent, i.e., the current at bat doesn't affect the outcome of the next.

What probability might reasonably be associated with that hitting streak?

Joe DiMaggio's record is 56! His batting average was .325

Pete Rose Hitting Streak

Let A_i denote the event that "Rose hits safely in the ith game"

 $P(\text{Rose Hits Safely in 44 consecutive games}) = P(A_1 \text{ and } A_2 \dots \text{ and } A_{44}) = P(A_1)P(A_2) \dots P(A_{44})$

We now need to find $P(A_i) \dots$ where $P(A_i) = 1 - P(\text{not } A_i)$

$$P(A_1) = 1 - P(\text{not } A_1)$$

= 1 - P(Rose makes 4 outs)
= 1 - (0.7)⁴ = 0.76

So for the winning streak we have $(0.76)^{44} = 0.0000057 !!!$

There are three basic inferences

- This means that the odds for a particular player as good as Pete Rose starting a hitting streak today are 175, 470 to 1
- Doesn't mean that the run of 44 won't be beaten by some player at some time: the Law of Very Large Numbers
- ► Joe DiMaggio's record is 56!!!! It's going to be hard to beat. We have $(0.792)^{56} = 2.13 \times 10^{-6}$ or 455,962 to 1

New England Patriots and Coin Tossing

Patriots won 19 out of 25 coin tosses in 2014-15 season! What is the probability of that happening?

- Let X be a random variable equal to 1 if the Patriots win and 0 otherwise. It's reasonable to assume $P(X = 1) = \frac{1}{2}$
- There are 25 choose 19 or 177, 100 different sequences of 25 games where the Patriots win 19. Each potential sequence has probability 0.5²⁵ why?

Pr (*Patriots win* 19 *out* 25 *tosses*) = 177, $100 \times 0.5^{25} = 0.005$

Conditional, Joint and Marginal Distributions

Use probability to describe outcomes involving more than one variable at a time. Need to be able to measure what we think will happen to one variable relative to another

In general the notation is ...

- P(X = x, Y = y) is the joint probability that X = x and Y = y
- ▶ P(X = x | Y = y) is the conditional probability that X equals x given Y = y
- P(X = x) is the marginal probability of X = x

Conditional, Joint and Marginal Distributions

Relationship between the joint and conditional ...

$$P(x, y) = P(x)P(y \mid x)$$
$$= P(y)P(x \mid y)$$

Relationship between the joint and marginal ...

$$P(x) = \sum_{y} P(x, y)$$
$$P(y) = \sum_{x} P(x, y)$$

Example:

"happiness index" as a function of salary.

Happiness (Y)									
Salary (X)	0 (low)	1 (medium)	2 (high)						
low 0	0.03	0.12	0.07						
medium 1	0.02	0.13	0.11						
high 2	0.01	0.13	0.14						
very high 3	0.01	0.09	0.14						

Is P(Y = 2 | X = 3) > P(Y = 2)?

Independence

Two random variable X and Y are independent if

$$P(Y = y \mid X = x) = P(Y = y)$$

for all possible x and y values. Knowing X = x tells you nothing about Y!

Example: Tossing a coin twice. What's the probability of getting H in the second toss given we saw a T in the first one?

Bayes Rule

The computation of P(x | y) from P(x) and P(y | x) is called Bayes theorem ...

$$P(x \mid y) = \frac{P(y, x)}{P(y)} = \frac{P(y, x)}{\sum_{x} P(y, x)} = \frac{P(y \mid x)P(x)}{\sum_{x} P(y \mid x)P(x)}$$

This shows now the conditional distribution is related to the joint and marginal distributions.

You'll be given all the quantities on the r.h.s.

Bayes Rule

Key fact: P(x | y) is generally different from P(y | x)!

Example: Most people would agree

 $\label{eq:Pr} \begin{array}{l} \mbox{Pr (Practice hard | Play in NBA)$} \approx 1 \\ \\ \mbox{$Pr$ (Play in NBA | Practice hard)$} \approx 0 \end{array}$

The main reason for the difference is that $P(Play \text{ in NBA}) \approx 0$.

Sally Clark Case: Independence Plays a Huge Role

Famous London crime case: Both babies died of SIDS

 $p(S_1, S_2) = p(S_1)p(S_2) = (1/8500)(1/8500) = (1/73,000,000)$

The odds ratio for double SIDS to double homicide at between 4.5:1 and 9:1 Under Bayes

$$p(S_1, S_2) = p(S_1)p(S_2 \mid S_1) = (1/8500)(1/100) = (1/850, 000)$$

The 1/100 comes from taking into account genetics.

That's a big difference! Under dependence assumption she'd be acquitted.

Random Variables: Expectation E(X)

Example

- The expected value of a random variable is simply a weighted average of the possible values X can assume.
- The weights are the probabilities of occurrence of those values.

$$\mathsf{E}(X) = \sum_{x} x \mathsf{P}(X = x)$$

• With *n* equally likely outcomes with values x_1, \ldots, x_n , $P(X = x_i) = 1/n$

$$E(X) = \frac{x_1 + x_2 + \ldots + x_n}{n}$$

Roulette Expectation

European Odds: 36 numbers (red/black) + zero

X is the return on this bet

$$E(X) = \frac{1}{37} \times 36 + \frac{36}{37} \times 0 = 0.97$$

If you bet \$1 on Black (pays 1 to 1)

$$E(X) = \frac{18}{37} \times 2 + \frac{19}{37} \times 0 = 0.97$$

Casino is guaranteed to make money in the long run!

Standard Deviation sd(X) and Variance Var(X)

The variance is calculated as

$$Var(X) = E\left((X - E(X))^2\right)$$

A simpler calculation is $Var(X) = E(X^2) - E(X)^2$.

The standard deviation is the square-root of variance.

$$sd(X) = \sqrt{Var(X)}$$

Roulette Variance

European Odds: 36 numbers (red/black) + zero

You bet \$1 on 11 Black (pays 35 to 1)

X is the return on this bet

$$Var(X) = \frac{1}{37} \times (36 - 0.97)^2 + \frac{36}{37} \times (0 - 0.97)^2 = 34$$

If you bet \$1 on Black (pays 1 to 1)

$$Var(X) = \frac{18}{37} \times (2 - 0.97)^2 + \frac{19}{37} \times (0 - 0.97)^2 = 1$$

If your goal is to spend as much time as possible in the casino (free drinks): place small bets on black/red

Tortoise and Hare are selling cars.

Probability distributions, means and variances for X, the number of cars sold

		Х			Mean	Variance	sd
cars sold	0	1	2	3	E(X)	Var(X)	$\sqrt{Var(X)}$
Tortoise	0	0.5	0.5	0	1.5	0.25	0.5
Hare	0.5	0	0	0.5	1.5	2.25	1.5

Expectation and Variance

Let's do Tortoise expectations and variances

The Tortoise

$$E(T) = (1/2)(1) + (1/2)(2) = 1.5$$

Var(T) = $E(T^2) - E(T)^2$
= $(1/2)(1)^2 + (1/2)(2)^2 - (1.5)^2 = 0.25$

Now the Hare's

$$E(H) = (1/2)(0) + (1/2)(3) = 1.5$$
$$Var(H) = (1/2)(0)^2 + (1/2)(3)^2 - (1.5)^2 = 2.25$$

Expectation and Variance

What do these tell us above the long run behavior?

- Tortoise and Hare have the same expected number of cars sold.
- Tortoise is more predictable than Hare.

He has a smaller variance

The standard deviations $\sqrt{Var(X)}$ are 0.5 and 1.5, respectively

Given two equal means, you always want to pick the lower variance.

Covariance

Suppose that we have two random variables X and Y

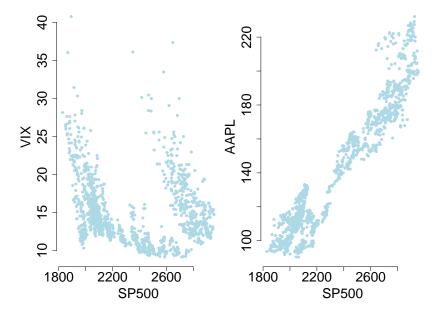
We need to measure whether they move together or in opposite directions The Covariance is defined by

$$Cov(X,Y) = E\left((X - E(X))(Y - E(Y))\right)$$

In terms of probability distributions, we need to calculate

$$Cov(X, Y) = \sum_{x,y} (x - E(X))(y - E(Y))P(x, y)$$

Lets look at Covariance on Markets



Correlation

The Correlation is defined by

$$Corr(X, Y) = \frac{Cov(X, Y)}{sd(X)sd(Y)}$$

What are the units of Corr(X, Y)?

They don't depend on the units of X or Y!

▶ $-1 \leq Corr(X, Y) \leq 1$

If Cov(Apple Sales, Economy) = 5, sd(Apple Sales) = 2 and

sd(Economy) = 3.5, then there's a 71.4% correlation

$$Corr(Apple Sales, Economy) = \frac{5}{2 \times 3.5} = \frac{5}{7} = 0.714$$

Linear Combinations of Random Variables

Two key properties:

Let a, b be given constants

Example

Expectations and Variances

$$E(aX + bY) = aE(X) + bE(Y)$$
$$Var(aX + bY) = a^{2}Var(X) + b^{2}Var(Y) + 2abCov(X, Y)$$

where Cov(X, Y) is the covariance between random variables.

Tortoise and Hare

What about Tortoise and Hare?

We need to know *Cov*(*Tortoise, Hare*).

Let's take Cov(T, H) = -1 and see what happens

Suppose $a = \frac{1}{2}$, $b = \frac{1}{2}$

Expectation and Variance

$$E\left(\frac{1}{2}T + \frac{1}{2}H\right) = \frac{1}{2}E(T) + \frac{1}{2}E(H) = \frac{1}{2} \times 1.5 + \frac{1}{2} \times 1.5 = 1.5$$
$$Var\left(\frac{1}{2}T + \frac{1}{2}H\right) = \frac{1}{4}0.25 + \frac{1}{4}2.25 - 2\frac{1}{2}\frac{1}{2} = 0.625 - 0.5 = 0.125$$

Much lower!

Building a Portfolio of ETFs

What's the appropriate investment decision for you?

ETF=Exchange Traded Fund. There's many funds to choose from!

You have to decide which ones? and how much?

We'll see how the expected return (mean) and risk (volatility) math works for you ...

There's no free lunch! You'll have to take some risk ...

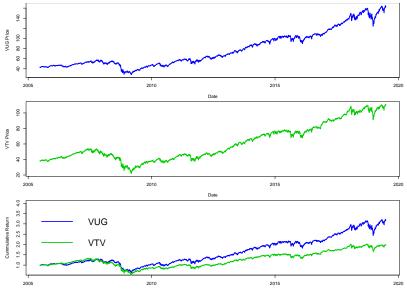
Building a Portfolio of ETFs: Assignment 1

Vanguard has a suite of ETFs. Here's a couple of combinations to choose from

- 1. Stocks and Bonds? SPY and TLT
- 2. Growth and Value? VUG and VTV
- 3. European or China? VGK and FXI

Let P = aX + bY be your portfolio. What *a*, *b* do you choose?

Growth vs Value



Date

A random variable that assigns a 1 when some event occurs and a 0 otherwise is called a **dummy variable**. It is called this because the number 1 "stands in" for the event.

Event	Value	Probability
Head	1	1/2
Tail	0	1/2

As before, we assign each outcome a probability, which together constitute the distribution of the random variable. It describes how the total probability mass is distributed across the various outcomes.

Bernoulli Trials: A sequence of repeated experiments are Bernoulli trials if:

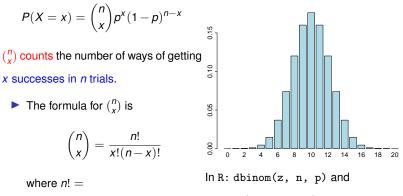
- 1. The result of each trial is either a success or failure.
- 2. The probability *p* of a success is the same for all trials.
- 3. The trials are *independent*.

If *X* is the number of successes it is a Binomial Random Variable.

Binomial Distribution

We calculate probabilities using:

Binomial Mass Function



 $n \times (n-1) \times (n-2) \times ... \times 2 \times 1$. rbinom(1000, n, p)

The Mean and Variance of the Binomial are:

Binomial Distribution	Parameters
Expected value	$\mu = E(X) = np$
Variance	$\sigma^2 = Var(X) = np(1-p)$

Assuming the Joe DiMaggio's batting average is 0.325 per at-bat and his hits are independent. What is the probability of getting more than 2 hits in 4 at-bats.

$$P(hits > 2) = P(hits = 3) + P(hits = 4)$$
$$= {\binom{4}{3}}p^3(1-p) + {\binom{4}{4}}p^4$$
$$= 10.4\%$$

Bernoulli Process

Let X represent either success (X = 1) or failure (X = 0)

A Bernoulli process is a binary outcome with

$$P(X = 1) = p$$
 and $P(X = 0) = 1 - p$

We assume that trials are independent.

The probability of two successes in a row is

$$P(X_1 = 1, X_2 = 1) = P(X_1 = 1)P(X_2 = 1)$$

= $p \cdot p$
= p^2

Binomial distribution counts the successes of a Bernoulli process.

EPL Odds

Best Odds Underlined Sign Up	ffers E	£20	£20	£30		£100	£40	£25	£40	£20	£40	£30	£10	£10	£25	£10	£50	£10	£50	£30	£30	£300	£20	£50	£20	£20	£10	£10
Odds Shortening Special	ffers	0	6	e			ø		0	0		Ø			P	0	0			&³				0		۲		
Odds Drifting	5	sky bet	Ladbrokes	Save HILL	ARATHON 35 TT 400	betfair	BETVICTOR	PADDYPOWER	UNIBET	CORAL	BETTERED	betway	BLACK TYPE	LEDZONE	BoyleSports	SportPesa	Entite	sportinghet	BETHARD	Bsport	1	SPREAD 🔢	LU Royal Panda	PORT	Detfair BOWKE	BETDAQ	ИАТСНВООК	<u></u> Smarkets
Sort By 🗸 🗸	heta	Ś	Ladt	8	MAR	bel	BETV	MDDM	N	COI	BEIT	bet	BLAC	e e e e e e e e e e e e e e e e e e e	Boyle	Spor	2	sport	øg BE	88	8	SPRE	ROTAL	SPORT	4 8	BET	MATC	Şma
Each-way	arms 2 1/4		2 1/4	2 1/3	2 1/3	2 1/4	2 1/3	2 1/4		2 1/4	2 1/3	2 1/4		2 1/3	2 1/4	2 1/4	2 1/4		2 1/4		2 1/4							
Quid	Bet 🍠																							۲	۲			
🕂 Man City	2/5	5 4/9		1/2		2/5	2/5	2/5	21/50	2/5	2/5			4/9	2/5	2/5	2/5	5/11	2/5	21/50	4/11		2/5	4/9	4/9		4/9	4/9
+ Liverpool *	3	11/4		11/4		11/4	5/2	11/4	3	3	3			9/4	11/4	3	3	13/5	3	3	3		3	9/4	7/2	11/5	7/2	7/2
+ Tottenham	20	18		16		20	16	20	20	16	20			20	16	20	20	16	20	20	20		20	20	20	81/5	21	21
🕂 Chelsea	40	50		33		<u>50</u>	33	50	50	33	33			50	33	50	50	40	50	50	50		40	50	51	38	49	<u>53</u>
🕂 Man Utd	40	50		33		<u>50</u>	28	40	40	33	33			40	33	40	40	33	40	40	40		40	40	47		44	48
+ Arsenal	50	50		40		45	40	45	40	33	40			50	40	<u>50</u>	<u>50</u>	40	50	40	50		50	50	47	38	49	48
+ Everton	15	250		200		250	200	250	150	150	200			200	200	200	200	200	200	150	200		150	200	446	244	78	293
+ Wolves	20	200		200		250	150	250	150	150	150			200	200	200	200	200	200	150	200		200	200	427	293	78	293
+ Leicester	30	2 250		200		250	200	250	200	200	250			250	200	250	250	200	250	200	250		300	250	<u>531</u>		255	489
+ West Ham	50	750		500		500	400	500	500	500	500			500	500	500	500	500	500	500	500		500	500	<u>750</u>			489
+ Newcastle	100	0 150	2	750		500	400	1500	1000	750	250			1000	500	1000	1000	750	1000	1000	1000			1000	949			979
+ Aston Villa	100	0 150	2	750		500	1500	500	1000	750	1000				1000	750	750	750	750	1000	750		B40 1000	750	949		882	979

EPL 2017 Data

We have a historical set of data on scores

home team	resu	ults	visit team			
Chelsea	2	1	West Ham			
Chelsea	5	1	Sunderland			
Watford	1	2	Chelsea			
Chelsea	3	0	Burnley			

Tomorrow Manchester United (MU) is playing Hall U. I want to place a bet.

How can I predict the outcome of this game?

Poisson Distribution

The Poisson distribution counts the occurrence of events

Given the rate λ we calculate probabilities as follows

$$P(X = x) = \frac{e^{-\lambda}\lambda^{x}}{x!}$$
 where $x = 0, 1, 2, 3, ...$

The Poisson Mean and Variance are:

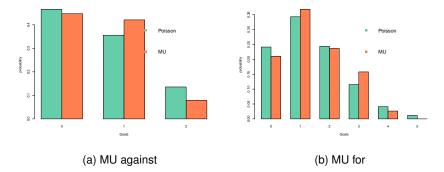
Poisson Distribution	Parameters
Expected value	$\mu = E(X) = \lambda$
Variance	$\sigma^2 = Var(X) = \lambda$

 λ is the rate of occurrence of an event.

EPL MU

I can build a model assuming goals follow Poisson distribution.

I calculate λ by taking an average.



Our Poisson model fits the empirical data!!

English Premier League: EPL

Calculate Odds for the possible scores in a match?

 $0-0, 1-0, 0-1, 1-1, 2-0, \ldots$

Let

- X = Goals scored by Hall U
- Y = Goals scored by MU

What's the odds of a MU winning? P(X < Y) Odds of a draw? P(X = Y)

```
x = rpois(100,0.6)
y = rpois(100,1.4)
sum(x<y)/100  # Team 2 wins
sum(x==y)/100  # Draw
```

EPL: Attack and Defence Strength

Each team gets an "attack" strength and "defence" weakness rating Adjust home

and away average goal estimates

Team	Points	Goals for	'Attack strength'	Goals against	'Defence weakness'
Man United	87	67	1.46	24	0.52
Liverpool	83	74	1.61	26	0.57
Chelsea	80	65	1.41	22	0.48
Arsenal	69	64	1.39	36	0.78
Everton	60	53	1.15	37	0.80
Aston Villa	59	53	1.15	48	1.04
Fulham	53	39	0.85	32	0.70
Tottenham	51	44	0.96	42	0.91
West Ham	48	40	0.87	44	0.96
Man City	47	57	1.24	50	1.09
Stoke	45	37	0.80	51	1.11
Wigan	42	33	0.72	45	0.98
Bolton	41	41	0.89	52	1.13
Portsmouth	41	38	0.83	56	1.22
Blackburn	40	40	0.87	60	1.30
Sunderland	36	32	0.70	51	1.11
Hull	35	39	0.85	63	1.37
Newcastle	34	40	0.87	58	1.26
Middlesbrough	32	27	0.59	55	1.20
West Brom	31	36	0.78	67	1.46

EPL: Hull vs ManU

Poisson Distribution

ManU Average away goals = 1.47. Prediction: $1.47 \times 1.46 \times 1.37 = 2.95$ Average × Attack strength × Defense weakness

Hull Average home goals =	1.47. Prediction: $1.47 \times 0.85 \times 0.52 = 0.65$.

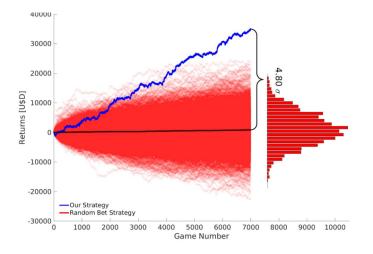
	Team	Expected Goals	0	1	2	3	4	5
Simulation	Man U	2.95	7	22	26	12	11	13
	Hull City	0.65	49	41	10	0	0	0

EPL Predictions

A model is only as good as its predictions

- In our simulation Man U wins 88 games out of 100, we should bet when odds ratio is below 88 to 100.
- Most likely outcome is 0-3 (12 games out of 100)
- The actual outcome was 0-1 (they played on August 27, 2016)
- In out simulation 0-1 was the fourth most probable outcome (9 games out of 100)

Bookies vs Betters: The Battle of Probabilistic Models



Source: The Secret Betting Strategy That Beats Online Bookmakers

Bookies vs Betters: The Battle of Probabilistic Models

- Bookies set odds that reflect their best guess on probabilities of a win, draw, or loss. Plus their own margin
- Bookies have risk aversion bias. When many people bet for an underdog (more popular team)
- Bookies hedge their bets by offering more favorable odds to the opposed team
- Simple algorithm: calculate average odds across many bookies and find outliers with large deviation from the mean

Continuous Random Variables

Suppose we are trying to predict tomorrow's return on the S&P500...

There's a number of questions that come to mind

- What is the random variable of interest?
- How can we describe our uncertainty about tomorrow's outcome?
- Instead of listing all possible values we'll work with intervals instead. The probability of an interval is defined by the area under the probability density function.

They are continuous (as opposed to discrete) random variables

Z is a standard normal random variable

The standard Normal has mean 0 and has a variance 1

$$Z \sim N(0, 1)$$

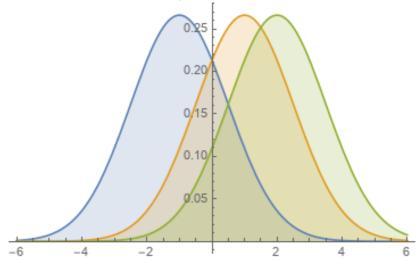
We have the probability statements

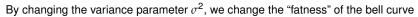
$$P(-1 < Z < 1) = 0.68$$

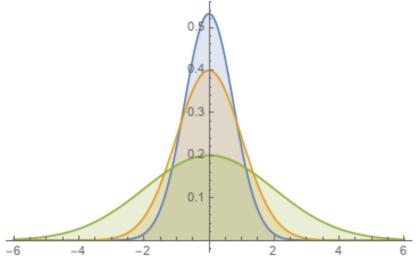
 $P(-1.96 < Z < 1.96) = 0.95$

qnorm and pnorm We can simulate 1000 draws using rnorm(1000,0,1)

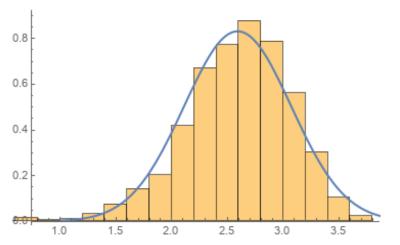
By changing the mean parameter μ , we change the center of the bell curve







Chicago Wind Speed (2007-2014) data on a log scale seem to be well described by the Normal distribution



We can find probabilities and quintiles in R. Here are the important values

>pnorm(2.58)
[1] 0.9950
>pnorm(1.96)
[1] 0.9750
>pnorm(1.64)
[1] 0.9499

qnorm is the inverse of pnorm. Simulation rnorm.

```
N=1000, x=rnorm(N,0,1), p=sum(x<1.96)/N
```

Normal Distribution with General Mean and Variance

Here are two useful facts: If $X \sim N(\mu, \sigma^2)$, then

$$P(\mu - 2.58\sigma < X < \mu + 2.58\sigma) = 0.99$$

$$P(\mu - 1.96\sigma < X < \mu + 1.96\sigma) = 0.95.$$

The chance that X will be within 2.58σ of its mean is 99%, and the chance that it will be within 2σ of its mean is about 95%.

Our probability model is written $X \sim N(\mu, \sigma^2) \mu$ is the mean, σ^2 is the variance

Standardization if $X \sim N(\mu, \sigma^2)$ then

$$Z = \frac{X - \mu}{\sigma} \sim N(0, 1)$$

• μ : the center of the distribution σ : how spread out the data are 95% probability *X* is inside $\mu \pm 1.96\sigma$.

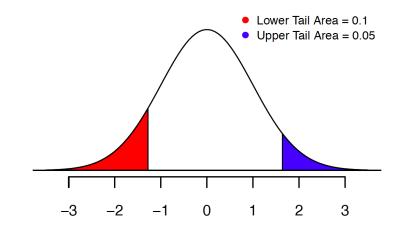
In R and Excel

In R: For a lower tail area, use *pnorm(z, mean, sd)*

Here *z* is where you want to compute the tail area, while "mean" and "sd" are the mean and standard deviation of the normal distribution, respectively.

To compute an upper tail area, use *pnorm(z, mean, sd, lower.tail=F)*

In Excel: To compute a lower tail area, first click on a cell. In the formula bar, type NORMDIST(*z*,mean,sd,TRUE). To find the *z* value corresponding to a specified lower tail area *p*, use the expression NORMINV(p,mean,sd) in the formula par, where *p* is the lower tail area. **Pictorially**



Examples of upper and lower tail areas. The lower tail area of 0.1 is at z = -1.28. The upper tail area of 0.05 is at z = 1.64

Example: The Crash

How extreme was the 1987 crash of -21.76%?

1. Prior to the October, 1987 crash SP500 monthly returns were 1.2% with a risk/volatility of 4.3%

$$X \sim N\left(0.012, 0.043^2\right)$$

Standardize:

$$Z = \frac{X - \mu}{\sigma} = \frac{X - 0.012}{0.043} \sim N(0, 1)$$

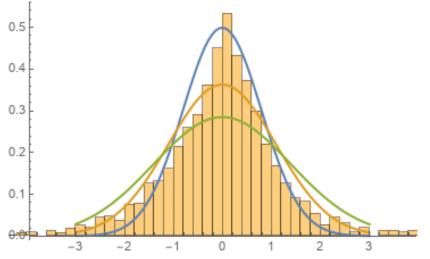
2. Calculate the observed Z:

$$Z = \frac{-0.2176 - 0.012}{0.043} = -5.27$$

That's a 5-sigma event!

Example: The Crash

We assumed returns follow normal distribution. Using an inaccurate model can lead to inaccurate results.



Normal as Approximation to Binomial

A real estate firm in Florida offers a free trip to Florida for potential customers. Experience has shown that of the people who accept the free trip, 5% decide to buy a property. If the firm brings 1000 people, what is the probability that at least 125 will decide to buy a property?

In order to find the probability that *at least* 125 decide to buy, the binomial distribution would require calculating the probabilities for 125-1000. Instead, we use the normal approximation for the binomial.

$$\mu = np = 50.$$

$$\sigma = \sqrt{np(1-p)} = \sqrt{1000 \times .05 \times .95} = \sqrt{47.5} = 6.89$$

Calculating the Z-score for 125: $Z = \frac{125-50}{6.89} = 10.9$. and $P(Z \ge 10.9) = 0$.

Probability and Making Decision

The Secretary Problem: also called the matching or marriage problem

> You will see items (spouses) from a distribution of types F(x).

You clearly would like to pick the maximum.

You see these chronologically.

After you decide no, you can't go back and select it.

Strategy: wait for the length of time

$$\frac{1}{e} = \frac{1}{2.718281828} = 0.3678$$

Select after you observe an item greater than the current best.

A Simple Example

Say I have a budget to consider 10 candidate, and they have the following scores (which I do not know)

 $1 \ 7 \ 4 \ 5 \ 3 \ 8 \ 10 \ 3 \ 0 \ 11$

I decide to screen 3 candidates before making decision

- My best candidate from the screening pool is 7
- Next is 5 -> dump
- Next is 3 -> dump
- Next is 8 -> accept

Probability and Decision

What's your best strategy?

- Turns out its insensitive to the choice of distribution.
- Although there is the random sample i.i.d. assumption lurking.

You'll not doubt get married between 18 and 60.
 Waiting ¹/_e along this sequence gets you to the age 32!
 Then, pick the next best person!

Business Statistics: 41000

Bayes Rules

Vadim Sokolov

The University of Chicago Booth School of Business

http://vsokolov.org/courses/41000/

Many applications in social media and business ...

- 1. Google Translate: 3 billion words a day
- 2. Amazon Alexa: Speech Recognition
- 3. Driverless Car: Waymo

Shannon's autonomous mouse: Theseus

Bayes solves these problems!!

What Does "AI" Really Mean? Think of an algorithm.

Two distinguishing features of AI algorithms:

- 1. Algorithms typically deal with probabilities rather than certainties.
- 2. There's the question of how these algorithms "know" what instructions to follow.

Abraham Wald

How Abraham Wald improved aircraft survivability. Raw Reports from the Field

Type of damage suffered	Returned (316 total)	Shot down (60 total)
Engine	29	?
Cockpit	36	?
Fuselage	105	?
None	146	0

This fact would allow Wald to estimate:

 $P(\text{damage on fuselage} \mid \text{returns safely}) = 105/316 \approx 32\%$

You need the inverse probability :

P(returns safely | damage on fuselage)

Completely different!

Abraham Wald

Wald invented a method to implement the missing data, which is called by data scientist as "imputation". Wald Invented A Method for Reconstructing the Full Table

Type of damage suffered	Returned (316 total)	Shot down (60 total)
Engine	29	31
Cockpit	36	21
Fuselage	105	8
None	146	0

Then Wald got:

$$P(\text{returns safely} \mid \text{damage on fuselage}) = \frac{105}{105 + 8} \approx 93\%$$
$$P(\text{returns safely} \mid \text{damage on engine}) = \frac{29}{29 + 31} \approx 48\%$$

"Personalization" = "Conditional Probability"

Conditional probability is how AI systems express judgments in a way that reflects their partial knowledge.

Personalization runs on conditional probabilities, all of which must be estimated from massive data sets in which you are the conditioning event.

Many Business Applications!! Suggestions vs Search,

How does Netflix Give Recommendations?

Will a subscriber like Saving Private Ryan, given that he or she liked the HBO series Band of Brothers?

Both are epic dramas about the Normandy invasion and its aftermath.

100 people in your database, and every one of them has seen both films.

Their viewing histories come in the form of a big "ratings matrix".

	Liked Band of Brothers	Didn't like it
Liked Saving Private Ryan	56 subscribers	6 subscribers
Didn't like it	14 subscribers	24 subscribers

 $\textit{P}(\textit{likes Saving Private Ryan} \mid \textit{likes Band of Brothers}) = \frac{56}{56+14} = 80\%$

How does Netflix Give Recommendations?

But real problem is much more complicated:

- Scale. It has 100 million subscribers and ratings data on more than 10,000 shows. The ratings matrix has more than a trillion possible entries.
- "Missingness". Most subscribers haven't watched most films. Moreover, missingness pattern is informative.
- Combinatorial explosion. In a database with 10,000 films, no one else's history is exactly the same as yours.

The solution to all three issues is careful modeling.

How does Netflix Give Recommendations?

The fundamental equation is:

Predicted Rating = Overall Average + Film Offset + User Offset + User-Film Interaction

These three terms provide a baseline for a given user/film pair:

- The overall average rating across all films is 3.7.
- Every film has its own offset. Popular movies have positive offsets.
- Every user has an offset. Some users are more or less critical than average.

Netflix

The User-Film Interaction is calculated based on a person's ratings of similar films exhibit patterns because those ratings are all associated with a latent feature of that person.

There's not just one latent feature to describe Netflix subscribers, but dozens or even hundreds. There's a "British murder mystery" feature, a "gritty character-driven crime drama" feature, a "cooking show" feature, a "hipster comedy films" feature, ...

The Hidden Features Tell the Story

These latent features are the magic elixir of the digital economy–a special brew of data, algorithms, and human insight that represents the most perfect tool ever conceived for targeted marketing.

Your precise combination of latent features-your tiny little corner of a giant multidimensional Euclidean space-makes you a demographic of one.

Netflix spent \$130 million for 10 episodes on The Crown. Other network television: \$400 million commissioning 113 pilots, of which 13 shows made it to a second season.

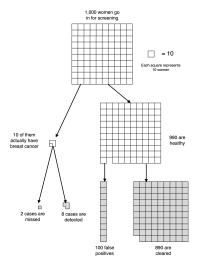
Bayes's Rule in Medical Diagnostics

Alice is a 40-year-old women, what is the chance that she really has breast cancer when she gets positive mammogram result, given the conditions:

- 1. The prevalence of breast cancer among people like Alice is 1%.
- 2. The test has an 80% detection rate.
- 3. The test has a 10% false-positive rate.

The posterior probability

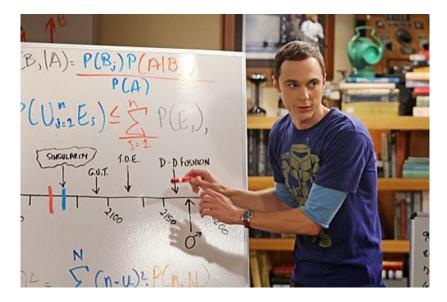
P(cancer | positive mammogram)?



Each of the 1000 cases in light grey is equally likely.

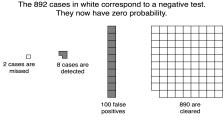
Of 1000 cases:

- 108 positive mammograms. 8 are true positives. The remaining 100 are false positives.
- 892 negative mammograms. 2 are false negatives. The other 890 are true negatives.



Calculation of Posterior Probability





The 108 cases in dark grey correspond to a positive test. They are all equally likely.

Most women who test positive on a mammogram are healthy, because the vast majority of women who receive mammograms in the first place are healthy.

The Reverend and the Submarine (Thomas Bayes & John Craven)

How did John Craven found a lost submarine from 140 square miles of ocean floor?

How do self-driving car find themselves and dodge bicycle, snow, and kangaroo?

How large is the probability of actually having breast cancer with a positive mammogram result?

– Bayes's Rule
$$P(H \mid D) = \frac{P(H) \cdot P(D|H)}{P(D)}$$

- SLAM: Simultaneous Localization And Mapping

The Scorpion is famous because one day, in 1968, it went missing, somewhere along a stretch of open ocean spanning thousands of miles. Despite the long odds, navy officials threw everything they had into the search.

To lead the search, the Pentagon turned to Dr. John Craven. To sort through this thicket of unknowns, Craven turned to his preferred strategy: Bayesian search. This methodology had been pioneered during World War II, when the Allies used it to help locate German U-boats.

Bayesian Search

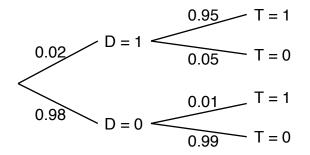
- Combine information from multiple sources to identify the location
- ► Air France Flight 447
- Brazilian navy has searched for 2 years. US Navy found in 2 weeks using Bayesian search
- MH370: Bayesian Methods in the Search for MH370 by Davey et.al.

Four essential steps of Bayesian search

- Create a map of prior probabilities over your search grid. Two sources of information, the presearch opinions of various experts and the capability of search instruments, are combined into prior.
- 2. Search the location of highest prior probability, for example, square C5.
- If find nothing, revise your beliefs. Reduce the probability around square C5 and bump up the probability in the other regions accordingly.
- 4. Iterate steps 2 and 3.

Bayes's rule: prior belief + facts = revised belief.

Disease Testing example Let D = 1 indicate you have a disease Let T = 1 indicate that you test positive for it



If you get a positive result, you are really interested in the question:

Given that you tested positive, what is the chance you have the disease?

We have a joint probability table

		D	
		0	1
Т	0	0.9702	0.001
	1	0.0098	0.019

Bayes Probability

$$\rho(D=1 \mid T=1) = \frac{0.019}{(0.019 + 0.0098)} = 0.66$$

Let's think about this intuitively ... imagine you are about to test 100,000 people.

- ▶ We assume that 2,000 of those have the disease.
- We also expect that 1% of the disease-free people to test positive, i.e., 980 95% of the sick people to test positive. i.e. 1900. In total, we expect 2, 880 positive tests.
- Now choose one of those people at random ... what is the probability that he/she has the disease?

$$p(D = 1 | T = 1) = \frac{1,900}{2,880} = 0.66$$

We get the same answer!!

Sensitivity and Specificity

Two errors: An infected person may test negative, a well person tests positive. Sensitivity (or power) = true positive rate (or recall) % sick people who are correctly identified P(T | D).

In a perfect world, we'd like $P(\bar{T} \mid D) \approx 0$

Specificity = true negative rate % of negatives correctly identified as such $P(\bar{T} \mid \bar{D})$.

False negative = 1 - sensitivity, β where β is the type I error

False positive rate = 1 - specificity, $\alpha = \text{type II error}$

We want the probability: P(D | T)

Confusion Matrix

We can use accuracy rate:

 $accuracy = \frac{\# \text{ of Correct answers}}{n}$

or its dual, error rate

error rate = 1 - accuracy

You remember, we have P two types of errors. We can use confusion matrix to quantify those

	Predicted: YES	Predicted: NO
Actual: YES	TPR	FNR
Actual: NO	FPR	TNR

True positive rate (TPR) is the sensitivity and false positive rate (FPR) is the specificity of our predictive model

Bayes Classifier

Output Y and input X:

Y : image of a cat X : identify "cat"

Silicon Valley: Season 4: Not Hotdog

What's our best decision?

Pick \hat{Y} as the most likely category given that X = x, namely

$$\hat{Y} = \operatorname{argmax}_{Y} p(Y = y \mid X = x)$$

I need the probability table P(X = x, Y = y) and marginal P(X = x).

Test Marketing a New Product

Basic Problem:

- Your company is developing a new product and will be test marketing to better gauge the sales of the new product.
- Based on positive, neutral or negative reactions, what are the probability of high and low sales?

NetFlix Bayes and AI

Suppose you are given the following information

- New products introduced in the marketplace have high sales 8% of the time and low sales 92% of the time.
- A marketing test has the following accuracies:

If sales are high, then consumer test reaction is positive 70%, neutral 25% and negative 5%.

If sales are low, then consumer test reaction is positive 15%, neutral 35% and negative 50%.

Step 1: Set-up your notation. Let

H = high sales L = low sales

Pos = positive Neu = Neutral Neg = Negative

Step 2: List the known conditional probabilities For the marketing test we have

$$P(Pos \mid H) = 0.70, P(Neu \mid H) = 0.25, P(Neg \mid H) = 0.05$$
$$P(Pos \mid L) = 0.15, P(Neu \mid L) = 0.35, P(Neg \mid L) = 0.50$$

Finally, the base rates are P(H) = 0.08 and P(L) = 0.92

Step 3: Describe the posterior probabilities that are required:

 $P(H \mid Pos)$

The probability of high sales given a positive marketing test. Compute the probability of a positive test

$$P(Pos) = P(Pos | H)P(H) + P(Pos | L)P(L)$$

= 0.70 × 0.08 + 0.15 × 0.92 = 0.194

Now use Bayes Rule

$$P(H \mid Pos) = \frac{P(Pos \mid H)P(H)}{P(Pos)} \\ = \frac{0.70 \times 0.08}{0.194} = 0.288$$

Hence 28.8% you'll have high sales in the market.

We should interpret this *relative* to our initial probability of only 8%.

Large jar containing 1024 fair coins and one two-headed coin.

- > You pick one at random and flip it 10 times and get all heads.
- What's the probability that the coin is the two-headed coin?

 $\frac{1}{1025}$ probability of initially picking the two headed coin. $\frac{1}{1024}$ chance of getting 10 heads in a row from a fair coin Therefore, it's a 50/50 bet.

Let E be the event that you get 10 Heads in a row

 $P(\text{two headed} \mid E) = \frac{P(E \mid \text{two headed}) P(\text{two headed})}{P(E \mid \text{fair}) P(\text{fair}) + P(E \mid \text{two headed}) P(\text{two headed})}$

Therefore, the posterior probability

$$P(\text{two headed} \mid E) = \frac{1 \times \frac{1}{1025}}{\frac{1}{1024} \times \frac{1024}{1025} + 1 \times \frac{1}{1025}} = 0.50$$

Apple Watch Series 4 ECG and Bayes' Theorem

The Apple Watch Series 4 can perform a single-lead ECG and detect atrial fibrillation. The software can correctly identify 98% of cases of atrial fibrillation (true positives) and 99% of cases of non-atrial fibrillation (true negatives).

However, what is the probability of a person having atrial fibrillation when atrial fibrillation is identified by the Apple Watch Series 4?

Bayes' Theorem:

$$P(A \mid B) = \frac{P(B \mid A)P(A)}{P(B)}$$

Apple Watch

Predicted	atrial fibrillation	no atrial fibrillation		
atrial fibrillation	1960	980		
no atrial fibrillation	40	97020		
$0.6667 = \frac{0.98 \cdot 0.02}{0.0294}$				

The conditional probability of having atrial fibrillation when the Apple Watch

Series 4 detects atrial fibrillation is about 67%.

Monte Hall Let's make a Deal.

You pick a door. Monty then opens one of the other two doors, revealing a goat.

Monty can't open your door or show you a car

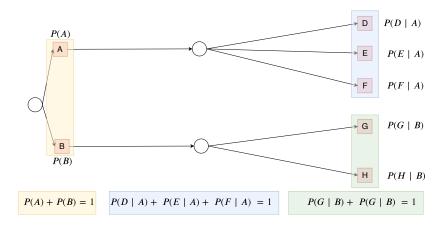
You have the choice of switching doors.

Is it advantageous to switch?

Assume you pick door A at random. Then P(A) = (1/3).

You need to figure out P(A | MB) after Monte reveals door B is a goat.

Decision Trees



Catastrophe Modeling

You live in a house that is somewhat prone to mud slides.

- Each rainy season there is a 1% chance of a mud slide occurring.
- You estimate that a mud slide would do \$1 million in damage.
- You have the option of building a retaining wall that would help reduce the chance of a devastating mud slide.

The wall costs \$40,000 to build, and if the slide occurs, the wall will hold with a 95% probability.

You also have the option of a Geologist's opinion.

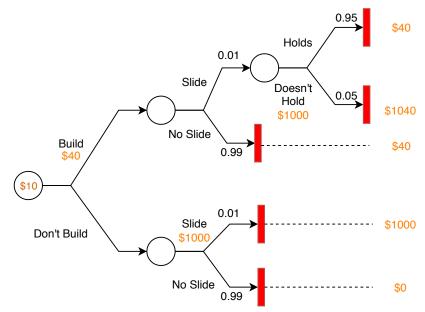
Should you build the wall? Should you use the Geologist's Test and Bayes Rule?

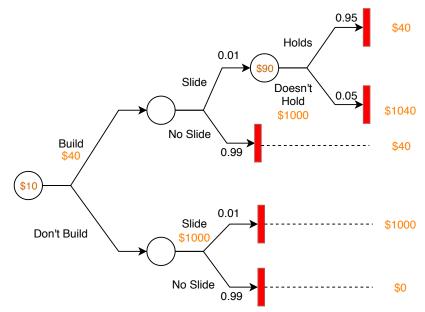
Decision Tree

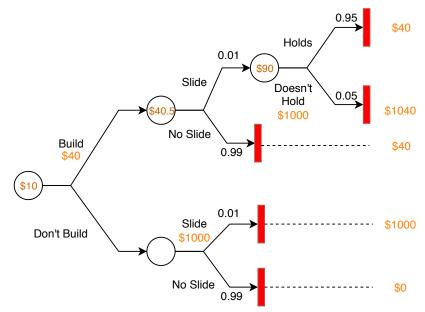
Let's formally solve this as follows:

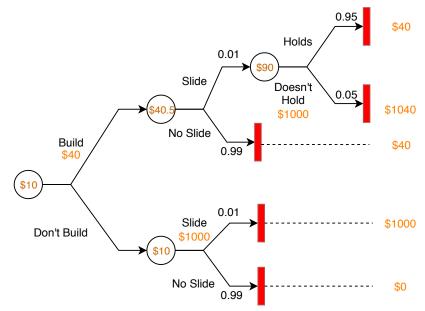
- Build a decision tree.
- The tree will list the probabilities at each node. It will also list any costs there are you going down a particular branch.
- Finally, it will list the expected cost of going down each branch, so we can see which one has the better risk/reward characteristics.

There's also the possibility of a further test to see if the wall will hold.











Let's include the testing option

You also have the option of having a test done to determine whether or not a slide will occur in your location.

The test costs \$3000 and has the following accuracies.

 $P(T | \text{Slide}) = 0.90 \text{ and } P(\overline{T} | \text{No Slide}) = 0.85$

If you choose the test, then should you build the wall?

Bayes Rule

Bayes Rule is as follows:

The initial prior probabilities are

$$P(Slide) = 0.01$$
 and $P(No Slide) = 0.99$

Therefore

$$P(T) = P(T | \text{Slide})P(\text{Slide}) + P(T | \text{No Slide})P(\text{No Slide})$$

 $P(T) = 0.90 \times 0.01 + 0.15 \times 0.99 = 0.1575$

We'll use this to find our optimal course of action.

Bayes Probabilities

 $P(Slide \mid T)$

The Bayes probability given a positive test is

$$P(Slide \mid T) = \frac{P(T \mid Slide)P(Slide)}{P(T)}$$
$$= \frac{0.90 \times 0.01}{0.1575} = 0.0571$$

Bayes Probabilities

 $P(Slide \mid Not \ T)$

The Bayes probability given a negative test is

$$P(\text{Slide} \mid \bar{T}) = \frac{P(\bar{T} \mid \text{Slide})P(\text{Slide})}{P(\bar{T})}$$
$$= \frac{0.1 \times 0.01}{0.8425}$$
$$= 0.001187$$

Compare this to the initial base rate of a 1% chance of having a mud slide.

You build the wall without testing, what's the probability that you lose everything?

With the given situation, there is one path (or sequence of events and decisions) that leads to losing everything:

- 1. Build without testing (given)
- 2. Slide (0.01)
- 3. Doesn't hold (0.05)

 $P(\text{losing everything } | \text{ build } w/\text{o testing}) = 0.01 \times 0.05 = 0.0005$

Probability Lose Everything

You choose the test, what's the probability that you'll lose everything?

There are two paths that lead to losing everything:

- 1. First Path: There are three things that have to happen to lose everything Test +ve (P = 0.1575), Build, Slide (P = 0.0571), Doesn't Hold (P = 0.05)
- Second Path: Now you lose everything if Test -ve (P = 0.8425), Don't Build, Slide given negative (P = 0.001187)

Conditional Probabilities

For the first path

 $P(\text{first path}) = 0.1575 \times 0.0571 \times 0.05 = 0.00045$

For the second path

$$P(\text{second path}) = 0.8425 \times 0.001187 = 0.00101$$

Hence putting it all together

P(losing everything | testing) = 0.00045 + 0.00101 = 0.00146

Risk and Reward

Risk-Return Trade-off

Choice	Expected Cost	Risk	Р
Don't Build	\$10,000	0.01	1 in 100
Build w/o testing	\$40,500	0.0005	1 in 2000
Test	\$10,760	0.00146	1 in 700

Expected Cost: Fee + Build + Loss

Expected cost: $3 + 40 \times 0.1575 + 1000 \times 0.00146$ or \$ 10,760

What do you choose?

Summary

How to deal with uncertainty?

- Random Variables and Probability Distributions
- Joint and Conditional (Happy/Rich), Independence (Sally Clark),
- Expectation and Variance (Bookies vs Betters, Tortoise and Hare)
- Binomial Distribution (Patriot Coin Toss), Normal distribution (Crash of 1987)
- Decision Making under uncertainty (Marriage Problem and Probability and Decision Trees)
- Bayes Rule (Practice Hard \neq Play in NBA)

Probability

- Random events
- Probability Distribution
- Independence
- Conditional Probability
- Decision trees
- Bayes and Decisions
- Bayes Examples
- Distributions
 - Normal: (a) (b) (c)
 - Binomial (a) (b) (c)

Working with Data

- Data Basics (variables, data tables, numerical vs categorical)
- Observational Studies & Experiments
- Sampling and sources of bias
- Experimental Design
- Scatter plots and histograms
- Mean and mode
- Variance
- log transform

Hypothesis Testing

- Another Introduction to Inference
- Hypothesis Testing (for a mean)
- ► HT (for the mean) examples
- Confidence Interval
 - Confidence Interval (for a mean)
 - Accuracy vs. Precision7
 - Required Sample Size for ME
 - CI (for the mean) examples

Significance and Errors

- Inference for Other Estimators
- Decision Errors
- Significance vs. Confidence Level
- Statistical vs. Practical Significance

Comparing means and t-distribution

Introduction

- t-distribution
- Inference for a mean
- Inference for comparing two independent means
- Inference for comparing two paired means
- Power

Comparing proportions

- Introduction
- Sampling Variability and CLT for Proportions
- Confidence Interval for a Proportion
- Hypothesis Test for a Proportion
- Estimating the Difference Between Two Proportions
- ypothesis Test for Comparing Two Proportions

Linear Model

- Introduction
- Correlation
- Residuals
- Least Squares Line
- Prediction and Extrapolation
- Conditions for Linear Regression
- R Squared
- Regression with Categorical Explanatory Variables
- Outliers in Regression
- Inference for Linear Regression

Multiple Linear Model

- Introduction
- Multiple Predictors
- Adjusted R Squared
- Collinearity and Parsimony
- Inference for MLR
- Model Selection
- Diagnostics for MLR
- Interactions

Classification

- Overview
- Logistic Regression
- Logistic Regression Details

Deep Learning

- What is a neural network?
- Supervised Learning with Neural Networks
- Why is Deep Learning taking off?
- Binary Classification
- Logistic Regression